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# Statement of Work Contract Number: EP-W-11-009/010/011 RFO Number: 0010

I. TITLE: Making Redevelopment Work for All: Sustainable Policy and Equitable Economic Visioning Toolkit for Petroleum Brownfield Sites on Tribal Lands

## II. PERIOD OF PERFORMANCE:

Phase I From: Initiation - To January 26, 2012 Phase II From: January 27, 2012 to August 30, 2012

# III. Purpose and Objective

This Task Order provides support to U.S. Environmental Protection Agency's (EPA's) Office of Underground Storage Tanks, Office of Sustainable Communities, and EPA's Region VI, who are working jointly to explore ways to better assist communities interested in policy and economic visioning practices that yield more sustainable and equitable options for redevelopment around petroleum brownfield sites. Working with the Zuni Pueblo Tribal Council, the Task Order will support EPA's efforts to assist communities in identifying and overcoming policy and other barriers in implementing redevelopment options envisioned by the community. The project will result in a toolkit that incorporates smart growth principles and addresses environmental justice concerns as key components to sustainable and equitable redevelopment, especially for disadvantaged residents and commercial entities adjacent to petroleum brownfields sites. The contractor shall support EPA efforts to highlight the Zuni experience in the best-practices tool kit in order to provide a tool that other tribes, as well as non-tribal communities, can use to help turn their own petroleum brownfields into sustainable community assets that benefit all residents.

# V. Background

The presence of petroleum brownfield sites – a piece of land contaminated by petroleum - can complicate community efforts to redevelop land. They can create environmental blight to the community, risk the health of nearby residents, and inadvertently promote habitat loss when developers opt to exploit natural greenscapes rather than utilize infill sites. For disadvantaged neighborhoods and communities, the presence of a petroleum brownfield site adds additional negative economic pressures and discourages capital investments that can bring jobs, economic stability, and healthier environments.

Like other types of brownfields redevelopment, redevelopment of petroleum brownfields has become increasingly important to communities interested in improving key neighborhoods and city corridors. While the broader community tends to benefit from redevelopment, nearby disadvantaged neighborhoods or community corridors sometimes may not. Long-time residents

and local businesses that have suffered with the historical problems of contaminated sites are often promised improvements ahead of time, but those benefits might never materialize for them. Cleaned up and redeveloped sites can bring improved environmental, economic, community, and public health benefits to nearby businesses and neighborhoods. These improvements sometimes lead to gentrification and higher living costs, pushing out the very people whom redevelopment was supposed to help. There are steps that community leaders and concerned community groups can take to minimize potential negative collateral impacts of redevelopment on disadvantaged populations, nearby residents and local businesses. The proposed task order will assist EPA in better understanding the concrete steps communities can take to redevelop petroleum brownfields in an equitable fashion, and incorporate recommendations into a toolkit to be used by EPA in assisting other communities.

The toolkit will provide tools and demonstrate the steps that community leaders can take when initiating an area-wide site assessment, managing petroleum brownfield site cleanups, and planning redevelopment. The toolkit will promote more equitable economic redevelopment strategies before any cleanup actions start. The toolkit will focus on strategies that equitably gather and incorporate public input from concerned residents and businesses that may likely be overburdened by the petroleum brownfield problem but underrepresented in solution planning. Special focus will be paid to key redevelopment policy barriers and issues confronting tribal decision makers.

Specific tools in the toolkit will draw from innovative economic strategy concepts such as "economic gardening"; policy options for private and public housing that minimize displacement of local residents potentially affected by gentrification; public transportation and walkability audits that work in tandem with redevelopment plans; non-traditional public outreach to overburdened communities; and commercial and key residential financing tools. Additionally, the toolkit will emphasize smart growth principles. Smart growth principles promote a vibrant local economy coupled with healthier living, a lighter environmental footprint, safe neighborhoods, more walkable streets, and a strong sense of place. Along with the principles the toolkit will suggest ways to capitalize on existing revitalization projects, resources, and momentum in nearby areas. To help localities better manage their efforts, ways to measure success of equitable redevelopment will be introduced.

Every potential contaminated site is unique and presents unique challenges. While a toolkit cannot address every individual challenge facing a community, this task order will explore two to five distinct petroleum brownfields examples considered most relevant to the local community; all examples in the task order study are located in New Mexico. The primary sites considered in this task order are rural, located in the Zuni Pueblo lands. The toolkit will explore the rural tribal example and capture the unique challenges not present in the other locations, such as when tribal land is leased out for commercial, retail, or residential use. It will also highlight some of the common problems faced in cleanup and equitable redevelopment of the area around contaminated petroleum brownfields sites.

Rural Site - Zuni Pueblo

The Zuni Reservation, approximately 723 square miles in size, is primarily located in the northwestern portion of New Mexico, approximately 35 miles south of Gallup. The Zuni people have occupied the Zuni and Little Colorado River Valley for more than 5,000 years. Zuni Pueblo, the principal town, was settled around 1350 A.D. and remains the largest city and center of tribal government to this day. It has a population of roughly 12,000 residents. Because of its location and size, Zuni Pueblo faces multiple challenges, including access to services, such as health care and food distribution.

An inventory of Underground Storage Tanks (UST) was included in a Strategic Project Implementation Plan that Zuni Pueblo completed with EPA's assistance in 2010. This inventory lists ten UST sites, with multiple tanks. Two particular sites, an abandoned Chevron Station located in close proximity to the center city, and a former Automobile Maintenance and Body Shop Site located adjacent to the airport, provide opportunities for equitable economic development projects. The airport site spans several acres, includes multiple abandoned buildings, and most likely the potential exists for hazardous material, as well as petroleum contamination. This toolkit will look at one of the contaminated sites in Zuni Pueblo to develop a process for economic development that takes into account the needs of the whole community and attempts to fill those needs in an equitable way.

# Implementation and Timeline

Work on the options for an economic redevelopment strategy is expected to begin in December 2011. The Office of Sustainable Communities is partnering with the EPA Office of Underground Storage Tanks, EPA Region 6, HUD, and DOT, to develop a work program and approach guiding the equitable economic redevelopment toolkit focusing on petroleum brownfields. The Zuni Pueblo, along with appropriate partners and other experts will provide initial input on the development of the toolkit. EPA will coordinate with the Zuni Pueblo on a proposed timetable for integrating public comment – preferably through a public meeting - on toolkit elements it would incorporate into a tribal strategy to address its petroleum brownfield sites. The contractor will coordinate with project team staff, including field staff from EPA's Region VI office. A final copy of the toolkit should be available by July 2012.

## IV. Quality Assurance (QA) Requirements

Check [ ] Yes or [X] NO, if the following statement is true or false. The Contractor shall submit, with their technical proposal, a written Quality Assurance Project Plan for any project that is developing environmental measurements or for any project which generates environmental data using models.

## V. Tasks and Deliverables

The TO COR will review all deliverables in draft form and provide revisions and/or comments to the contractor. The contractor shall prepare the final deliverables incorporating the TO COR's comments.

Contractor personnel shall at all times identify themselves as Contractor employees and shall not present themselves as EPA employees. Furthermore, they shall not represent the views of the U.S. Government, EPA, or its employees. In addition, the Contractor shall not engage in inherently governmental activities, including but not limited to actual determination of EPA policy and preparation of documents on EPA letterhead.

# Task 1 – Zuni Pueblo site visit and interviews to develop strategy options 1 (Contract Reference: pg. 1-13 last paragraph, II.A.2.b – Development and Analysis of Policy Options)

Within 40 days after task order award, the contractor shall participate in a three to four day initial reconnaissance trip prior to developing the first draft of the toolkit, interviewing fewer than ten key contributors and tribal leaders at the Zuni Pueblo and ensuring that no more than ten questions are asked so to be in compliance with OMB information collection request (ICR) guidelines. The contractor shall at all times be in compliance with OMB ICR. Summary notes shall be compiled based on interviews. The reconnaissance trip and related supporting research shall explore what policies, strategies, and other mechanisms are in place within the community to address site cleanups, corridor redevelopment, and community economic development. Within 30 days after the reconnaissance trip the contractor shall develop a strategy memo to help EPA identify potential barriers to redevelopment and gaps where policy fails to address equity concerns of nearby residents and businesses. The memo shall include options for addressing barriers and policy gaps that EPA can share with the local community. The memo shall also identify assets and opportunities the community has to help them address the redevelopment of their petroleum brownfields. Additionally, the contractor shall develop an addendum to focus specifically on the Tribal airport site. The addendum shall be integrated into the strategy memo in a format of the contractor's design. The elements of the memo shall be the basis for options laid out in the final EPA toolkit in addition to key toolkit elements listed under task 2 below. Once the memo is complete the contractor shall complete an additional site visit to perform research and provide a briefing to the Tribal Council to help EPA determine whether the strategy makes sense from the community perspective.

#### Deliverables under Task 1

- 1a. A 3 to 4 day initial reconnaissance site visit to Zuni Pueblo within 40 days after task order award date, including interviews of fewer than ten key Zuni Pueblo personnel with fewer than 10 questions asked and summary notes.
- 1b. Within 30 days after reconnaissance trip, a strategy memo, outlining existing economic, housing, and planning policies affecting redevelopment. The strategy memo shall also identify policy gaps, and potential barriers to more equitable economic redevelopment. The memo shall include options for addressing the barriers and gaps. The memo shall serve as the guiding document for development of the learning toolkit in Task 2.
- 1c. Within 40 days after the reconnaissance site visit, the submission of a research addendum of 10-20 pages which may be combined with the economic

redevelopment strategy. The addendum shall be specific to the Zuni Airport site, on smart growth and economic redevelopment on an airfield in ways that benefit the overall tribal community, for example, through enhanced manufacturing job creation.

1d. Within 15 days after completion of the strategy memo and subsequent airport research addendum, a three to four day site visit to brief the Tribal Council regarding the memo and addendum. Site visit includes gathering Tribal Council feedback to ensure that EPA is pursuing a strategy to use in the toolkit that will make sense from the Tribal leadership perspective.

Task 2 - Prepare a petroleum brownfields economic redevelopment toolkit that EPA can use to promote equitable redevelopment, smart growth principles, and sustainability. (Contract Reference: pg. 1-17 first paragraph, II.B. – Technical Assistance)

The contractor shall develop a 30 – 40 page toolkit that supports EPA efforts to addresses equitable economic redevelopment, including ways to address site assessment and clean up and redevelopment of corridors around petroleum brownfield sites, including but not limited to Zuni Pueblo sites. The toolkit will pay particular attention to equitable redevelopment that addresses environmental justice concerns, and incorporates smart growth principles. Information on innovative economic development tools (e.g., economic gardening) will be provided to toolkit users as options for promoting more equitable redevelopment.

The contractor shall provide a toolkit concept memo outlining the elements and format of the proposed toolkit within 7 days after receipt of EPA comments on the reconnaissance strategy memo. A draft of the full toolkit shall be provided to EPA within 40 days after receipt of EPA comments on the toolkit concept memo. The final toolkit shall be produced within 30 days after the public meeting (see task 3), incorporating community comments and EPA comments.

The final toolkit shall highlight the New Mexico case study, while providing EPA with highlights on similarities and differences between urban and rural sites when striving to achieve equitable redevelopment. The toolkit shall lay out concrete steps for identifying and implementing elements of a redevelopment strategy that could include, but are not limited to:

- a list of key local leaders integral to economic redevelopment (e.g. city officials, utility
  officials, real estate developers, local bank executives, community-based organizations,
  small business owners, etc.);
- models for potential equitable local business support that build on existing models such
  as enterprise zones, or concepts such as "economic gardening." In this case "economic
  gardening" refers to support services such as marketing research, GIS mapping,
  forecasting, statistical research, business planning and other business consulting services
  typically out of reach of small local businesses.;
- models for encouraging more equitable housing options for existing residents near the
  contaminated site. The models would be sustainable and geared to the residential living
  and retail needs rather than changing the nature of the corridor in such a way as to
  gentrify and push current residents out;

- options for improved public transit for local residents and businesses that better connect resident with jobs, and businesses with clients. This shall include methods for assessing current needs (e.g. walkability audits), and paths for implementing transit improvements;
- non-traditional public outreach methods and education that focus on traditionally underrepresented members of the community that traditional outreach often fails to reach;
- assessment of potential environmental justice issues that that may impact economic redevelopment or be impacted by redevelopment;
- a framework for city or community planners to emphasize more sustainable neighborhoods, greener infrastructure, safe neighborhoods, healthier living, and a stronger sense of place; and
- specific smart growth approaches that might be used.

### Deliverables under Task 2

- 2a. Within 7 days after receiving comments from EPA on the reconnaissance strategy memo in Task 1b, a toolkit concept memo with proposed outline and toolkit format.
- 2b. Within 40 days after receipt of EPA comments on the draft toolkit concept memo in Task 2a, a full draft of the equitable economic redevelopment toolkit.
- 2c. Within 30 days after the public meeting in Task 3b and receipt of EPA comments on the draft toolkit, a final version of the 20 to 30 page equitable economic redevelopment toolkit, incorporating public and partner comments, as well as EPA comments.

# Task 3 – Plan and Implement Public Meeting for feedback on recommended strategies (Contract Reference: pg. 1-18 first paragraph, II.C – Communications and Outreach)

The draft toolkit that the contractor develops for EPA shall serve as the basis for a Zuni Pueblo stakeholder public meeting to be held near the petroleum brownfield site, to be held within 30 days after receiving comments from EPA on the draft toolkit. Public comments shall be reviewed and integrated into the draft toolkit to be used by EPA to tee up policy and implementation options for the Zuni Pueblo to consider.

After the final toolkit is completed, the contractor shall complete a final three to four day site visit and prepare briefing materials to present the toolkit and findings to the tribal community and the Tribal Council.

## Deliverables under Task 3

3a. Within 30 days after receiving comments from EPA on the strategy concept memo in task 1b, a planning memo for an EPA sponsored public meeting designed

to facilitate community feedback on the draft toolkit. The planning memo shall include a draft agenda and proposed materials and most appropriate methods for conveying information to the public in a rural tribal setting.

- 3b. Within 20 days after submission of the draft toolkit and policy option recommendations in task 2b, host an onsite public meeting at a location acceptable to Zuni Pueblo tribal leaders.
- 3c. Within 15 days after completing the final version of the toolkit, complete a 3 to 4 day site visit and briefing materials to present the final report and research findings to the Tribal Council and Tribal community.

## Summary of Deliverables and Dates

#### Deliverables under Task 1

- 1a. A 3 to 4 day initial reconnaissance site visit to Zuni Pueblo within 40 days after task order award date, including interviews of fewer than ten key Zuni Pueblo personnel with fewer than 10 questions asked and summary notes.
- 1b. Within 30 days after reconnaissance trip, a strategy memo outlining existing economic, housing, and planning policies affecting redevelopment. The strategy memo shall also identify policy gaps, and potential barriers to more equitable economic redevelopment. The memo shall include options for addressing the barriers and gaps. The memo shall serve as the guiding document for development of the learning toolkit in Task 2.
- 1c. Within 40 days after the reconnaissance site visit, the submission of a research addendum of 10-20 pages which may be combined with the economic redevelopment strategy. The addendum shall be specific to the Zuni Airport site, on smart growth and economic redevelopment on an airfield in ways that benefit the overall tribal community, for example, through enhanced manufacturing job creation.
- 1d. Within 15 days after completion of the strategy memo and subsequent airport research addendum, a three to four day site visit to brief the Tribal Council regarding the memo and addendum. Site visit includes gathering Tribal Council feedback to ensure that EPA is pursuing a strategy to use in the toolkit that will make sense from the Tribal leadership perspective.

#### Deliverables under Task 2

- 2a. Within 7 days after receiving comments from EPA on the reconnaissance strategy memo in Task 1b, a toolkit concept memo with proposed outline and toolkit format.
- 2b. Within 40 days after receipt of EPA comments on the draft toolkit concept memo in Task 2a, a full draft of the equitable economic redevelopment toolkit.
- 2c. Within 30 days after the public meeting in Task 3b and receipt of EPA comments on the draft toolkit, a final version of the 20 to 30 page equitable economic redevelopment toolkit, incorporating public and partner comments, as well as EPA comments.

#### Deliverables under Task 3

- 3a. Within 30 days after receiving comments from EPA on the strategy concept memo in task 1b, an a planning memo for an EPA sponsored public meeting designed to facilitate community feedback on the draft toolkit. The planning memo shall include a draft agenda and proposed materials and most appropriate methods for conveying information to the public in a rural tribal setting.
- 3b. Within 20 days after submission of the draft toolkit and policy option recommendations in task 2b, host an onsite public meeting at a location acceptable to Zuni Pueblo tribal leaders.
- 3c. Within 15 days after completing the final version of the toolkit complete a 3 to 4 day site visit and briefing materials to present the final report and research findings to the Tribal Council and Tribal community.

AMENDMEN	IT OF SOLICITATION/MODIFIC	CATION OF C	ONTRACT		CONTRACT ID CODE	PA	GE OF PAGES				
2. AMENDMEN	T/MODIFICATION NO.	3. EFFECTIVE	DATE	4. REQ	UISITION/PURCHASE REQ. NO.	5. PROJ	ECT NO. (If applicable)				
001		06/18/2	012	See	Schedule						
6. ISSUED BY	CODE	HPOD		7. ADN	INISTERED BY (If other than Item 6)	CODE	HPOD				
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	onmental Protection				Invironmental Protection	_	<del>-</del>				
-	ters Procurement Ope	erations		Headquarters Procurement Operations							
	os Building Insylvania Avenue, Ni	Τα			el Rios Building ) Pennsylvania Avenue, N	VI 1/47					
	on DC 20460	¥			nington DC 20460	NVV					
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CH2M HILI	TNC										
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9191 S JAMAICA STREET					,						
	d CO 80112		_	104	MODIFICATION OF CONTRACT/OPDED NA						
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				0.0	10						
				10E	B. DATED (SEE ITEM 13)						
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		11. THIS ITE	EM ONLY APPLIES TO A	MENDM	ENTS OF SOLICITATIONS						
_	umbered solicitation is amended as set f				· · · · · · · · · · · · · · · · · · ·	_	is not extended.				
	- ·		•		on or as amended, by one of the following meth eipt of this amendment on each copy of the offe	, ,					
		•		-	LURE OF YOUR ACKNOWLEDGEMENT TO F						
THE PLACE	DESIGNATED FOR THE RECEIPT OF	OFFERS PRIOR	TO THE HOUR AND DA	TE SPE	CIFIED MAY RESULT IN REJECTION OF YO	UR OFFE	R. If by				
	amendment you desire to change an off tion and this amendment, and is receive				y telegram or letter, provided each telegram or	letter ma	kes reterence				
12. ACCOUNTII	NG AND APPROPRIATION DATA (If re	quired)	Net	Inc	rease: \$5	7,109	9.35				
See Sche	dule				,	•					
	13. THIS ITEM ONLY APPLIES TO M	MODIFICATION C	F CONTRACTS/ORDERS	S. IT MO	ODIFIES THE CONTRACT/ORDER NO. AS DES	SCRIBED	IN ITEM 14.				
CHECK ONE	A. THIS CHANGE ORDER IS ISSUED ORDER NO. IN ITEM 10A.	PURSUANT TO:	(Specify authority) THE	CHANG	ES SET FORTH IN ITEM 14 ARE MADE IN TH	HE CONT	RACT				
Х	B. THE ABOVE NUMBERED CONTRA appropriation date, etc.) SET FORT	CT/ORDER IS M H IN ITEM 14, PU	ODIFIED TO REFLECT 1 JRSUANT TO THE AUTH	THE AD HORITY	MINISTRATIVE CHANGES (such as changes i OF FAR 43.103(b).	in paying	office,				
	C. THIS SUPPLEMENTAL AGREEME	NT IS ENTERED	INTO PURSUANT TO AL	JTHORI	TY OF:						
	D. OTHER (Specify type of modification	n and authority)									
E. IMPORTANT	: Contractor X is not,	is required t	to sign this document and	return	0 copies to the issuing	office.					
		(Organized by U	ICF section headings, inc	luding s	olicitation/contract subject matter where feasib	le.)					
	ber: (b)(4)										
		_	-		All: Sustainable Poli	_					
Equitable	e Economic Visionino	Toolkit	for Petrole	ım Bi	rownfield Sites on Triba	al La	nds"				
TOPO: Jol	hn Foster										
			-		int of \$57,109.35, incre		-				
Task Ord	er funding from \$50,	000 by \$	57,109.35 to	\$10	7,109.35. The Task Orde	er is	now fully				
funded.											
This modification also corrects the cost/fee allocation which was erroneously reported in											
Continue	d										
Except as provided herein, all terms and conditions of the document referenced in Item 9A or 10A, as heretofore changed, remains unchanged and in full force and effect.											
15A. NAME AN	D TITLE OF SIGNER (Type or print)			16A. I	NAME AND TITLE OF CONTRACTING OFFIC	ER (Type	or print)				
				Jam	i Rodgers						
15B. CONTRAC	CTOR/OFFEROR		15C. DATE SIGNED	16B. l	UNITED STATES OF AMERICA		16C. DATE SIGNED				
(5	Signature of person authorized to sign)				(Signature of Contracting Officer)						

 CONTINUATION SHEET
 REFERENCE NO. OF DOCUMENT BEING CONTINUED
 PAGE
 OF

 EP-W-11-011/0010/001
 2
 3

NAME OF OFFEROR OR CONTRACTOR

CH2M HILL INC.

ITEM NO.	SUPPLIES/SERVICES (B)	QUANTITY (C)	UNIT	UNIT PRICE (E)	AMOUNT (F)
(A)	the Task Order award. The correct cost/fee	(0)	(D)	(E)	(r)
	allocation is as follows:				
	Estimated Cost: (b)(4)				
	Fixed Fee: (b)(4)				
	LIST OF CHANGES:				
	LIST OF CHANGES:				
	Reason for Modification : Funding Only Action				
	Obligated Amount for this Modification: \$57,109.35				
	New Total Obligated Amount for this Award:				
	\$107,109.35				
	Incremental Funded Amount changed: from				
	\$50,000.00 to \$107,109.35				
	CHANGES FOR LINE ITEM NUMBER: 1				
	Obligated Amount for this modification: \$57,109.35				
	Incremental Funded Amount changed from \$50,000.00				
	to \$107,109.35				
	NEW DELIVERY LOCATION RECORD:				
	Quantity: 0				
	Amount: \$107,109.35				
	Days after award: Unassigned				
	Shipping Address:				
	NEW ACCOUNTING CODE ADDED:				
	Account code:				
	12-E4-D100AG7-301D79-2505-12D1D2E023-001				
	Beginning Fiscal Year 12				
	Ending Fiscal Year Fund (Appropriation) E4				
	Budget Organization D100AG7				
	Quantity: 0				
	Amount: \$50,000.00				
	NEW ACCOUNTING CODE ADDED: Account code:				
	12-13-B-11W-301M43-2505-1211W21026-001				
	Beginning Fiscal Year 12				
	Ending Fiscal Year 13				
	Fund (Appropriation) B				
	Budget Organization 11W				
	Quantity: 0 Amount: \$7,109.35				
	Amount. \$7,103.33				
	Delivery: 04/30/2012				
	Delivery Location Code: HPOD				
	HPOD				
	Continued				

CONTINUATION SHEET	REFERENCE NO. OF DOCUMENT BEING CONTINUED	PAGE	OF .
CONTINUATION SHEET	EP-W-11-011/0010/001	3	3

NAME OF OFFEROR OR CONTRACTOR CH2M HILL INC.

EM NO.	SUPPLIES/SERVICES	QUANTITY		UNIT PRICE	AMOUNT
(A)	(B)	(C)	(D)	(E)	(F)
	US Environmental Protection Agency				
	Ariel Rios Building				
	1200 Pennsylvania Avenue, N. W.				
	Mail Code: 3803R				
	Washington DC 20460 USA				
	Payment:				
	RTP Finance Center				
	US Environmental Protection Agency				
	RTP-Finance Center				
	Mail Drop D143-02				
	109 TW Alexander Drive				
	Durham NC 27711 Period of Performance: 01/05/2012 to 08/30/2012				
	Ferrod of Ferrormance: 01/03/2012 to 00/30/2012				
			1 I		

AMENDMENT OF SOLICITATION/MODIFIC	ATION OF C	ONTRACT		1. CONTRACT ID CODE	٦	AGE OF F	PAGES			
2. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE	DATE 4	1. REQ	UISITION/PURCHASE REQ. NO.	5. PRO	1 JECT NO. (/	∠ If applicable)			
002	See Bloo	ck 16C	R-0	A-12-00071						
6. ISSUED BY CODE	HPOD		7. ADN	IINISTERED BY (If other than Item 6)	CODE	HPOD				
HPOD	111 0 2		HPOD							
US Environmental Protection	Agency		US Environmental Protection Agency							
Headquarters Procurement Ope	_			lquarters Procurement Op	_	_				
Ariel Rios Building	224010110			el Rios Building	<u> </u>	210110				
1200 Pennsylvania Avenue, NW	J			) Pennsylvania Avenue, 1	NW					
Washington DC 20460		<b>I</b>		ington DC 20460						
8. NAME AND ADDRESS OF CONTRACTOR (No., stree	t, county, State and	ZIP Code) (>	x) 9A.	AMENDMENT OF SOLICITATION NO.						
		(	Ť							
CH2M HILL INC.			O.P.	DATED (SEE ITEM 11)						
Attn: NA			30.	DATED (SEETTENITY)						
9191 S JAMAICA STREET Englewood CO 80112										
Englewood CO 80112		x		. MODIFICATION OF CONTRACT/ORDER N $-W-11-011$	Q.					
			15-5							
				10 . DATED (SEE ITEM 13)						
CODE (h)(4)	FACILITY COL	\		,						
(b)(4)				1/05/2012						
	11. THIS ITE	M ONLY APPLIES TO AM	IENDM	ENTS OF SOLICITATIONS						
The above numbered solicitation is amended as set for				_ ·		is not exte				
Offers must acknowledge receipt of this amendment p Items 8 and 15, and returning co		•		on or as amended, by one of the following metre eipt of this amendment on each copy of the off	, ,		•			
separate letter or telegram which includes a reference			-				,			
THE PLACE DESIGNATED FOR THE RECEIPT OF	OFFERS PRIOR	TO THE HOUR AND DAT	TE SPE	CIFIED MAY RESULT IN REJECTION OF YO	OUR OFF	ER. If by				
virtue of this amendment you desire to change an offer to the solicitation and this amendment, and is received	•			y telegram or letter, provided each telegram or	r letter ma	akes referen	ice			
12. ACCOUNTING AND APPROPRIATION DATA (If red		g and add specim	-							
See Schedule	<b>,</b> /									
13. THIS ITEM ONLY APPLIES TO M	ODIFICATION O	F CONTRACTS/ORDERS.	. IT MC	DIFIES THE CONTRACT/ORDER NO. AS DE	SCRIBED	O IN ITEM 14	1.			
CHECK ONE A. THIS CHANGE ORDER IS ISSUED I	PURSUANT TO:	(Specify authority) THE C	HANG	ES SET FORTH IN ITEM 14 ARE MADE IN TI	HE CON	TRACT				
ORDER NO. IN TEM TOA.										
B. THE ABOVE NUMBERED CONTRAC	CT/ORDER IS M	ODIFIED TO REFLECT THE	HE AD	MINISTRATIVE CHANGES (such as changes of FAR 43.103(b).	in paying	office,				
appropriation date, etc.) SET FORTI	TINTIEW 14, FC	ASOANT TO THE AUTHO	OKITT	OF FAR 43.103(b).						
C. THIS SUPPLEMENTAL AGREEMEN	IT IS ENTERED	INTO PURSUANT TO AUT	THORI	TY OF:						
D. OTHER (Specify type of modification	and authority)									
X Extension of the period of	of performa	nce under the au	thro	ity of FAR 52.243-2 -Changes	-Cost	-Reimbu	rsement			
E. IMPORTANT: Contractor X is not,	is required t	o sign this document and r	return	copies to the issuing	office.					
14. DESCRIPTION OF AMENDMENT/MODIFICATION	(Organized by U	CF section headings, inclu	uding s	olicitation/contract subject matter where feasib	ole.)					
DUNS Number: (b)(4)										
Contractor support for "Maki	ng Redev	elopment Work	for	All: Sustainable Pol:	ісу а	and				
<b>Equitable Economic Visioning</b>	Toolkit	for Petroleum	m Bi	ownfield Sites on Triba	al La	ands"				
TOPO: John Foster										
The purpose of this modifica	tion is:	to extend the	TΟ	period of performance	from	August	+ 30			
					II OIII	magas	2 30,			
2012 to January 27, 2012 at	no addit.	IONAL COST TO	CII	government.						
LIST OF CHANGES:										
Reason for Modification : Ot	her Admi:	nistrative Ac	tio	n .						
Continued										
Except as provided herein, all terms and conditions of the	ne document refe	renced in Item 9A or 10A,	as her	etofore changed, remains unchanged and in fu	II force a	nd effect.				
15A. NAME AND TITLE OF SIGNER (Type or print)			16A. I	IAME AND TITLE OF CONTRACTING OFFIC	CER (Typ	e or print)				
			Jod	y Gosnell						
ASD CONTRACTOR/OFFERS		450 DATE COMES		<u> </u>		1400	DATE GIONES			
15B. CONTRACTOR/OFFEROR		15C. DATE SIGNED	16B. l	INITED STATES OF AMERICA		16C.	DATE SIGNED			
(Signature of person authorized to sign)				(Signature of Contracting Officer)						

CONTINUATION SHEET	REFERENCE NO. OF DOCUMENT BEING CONTINUED	PAGE	OF
CONTINUATION SHEET	EP-W-11-011/0010/002	2	2

NAME OF OFFEROR OR CONTRACTOR CH2M HILL INC.

EM NO.	SUPPLIES/SERVICES	QUANTITY		UNIT PRICE	AMOUNT
(A)	(B)	(C)	(D)	(E)	(F)
	Period Of Performance End Date changed from				
	30-AUG-12 to 27-JAN-13				
	CHANGES FOR LINE ITEM NUMBER: 1				
	End Date changed from 30-AUG-12 to 27-JAN-13				
	Payment:				
	RTP Finance Center				
	US Environmental Protection Agency				
	RTP-Finance Center				
	Mail Drop D143-02				
	109 TW Alexander Drive				
	Durham NC 27711				
	Period of Performance: 01/05/2012 to 01/27/2013				
		1			

AMENDMENT OF SOLICITATION/MOD	IFICATION OF	CONTRACT		1. CONTRACT ID CODE	PAG	E OF PAGES			
2. AMENDMENT/MODIFICATION NO.	3. EFFECTIV	VE DATE	4. REQU	ISITION/PURCHASE REQ. NO.		CT NO. (If applicable)			
003	See Bl	ock 16C	See S	Schedule					
	DDE HPOD	OCK 100	7. ADM	NISTERED BY (If other than Item 6)	CODE H	POD			
HPOD US Environmental Protecti Headquarters Procurement Ariel Rios Building	on Agency	3	Head	nvironmental Protecti quarters Procurement l Rios Building	ے on Agen۔	су			
1200 Pennsylvania Avenue, Washington DC 20460			1200 Wash	Pennsylvania Ävenue, ington DC 20460	NW				
8. NAME AND ADDRESS OF CONTRACTOR (No.,	street, county, State a	and ZIP Code)	(x) 9A.	MENDMENT OF SOLICITATION NO.					
CH2M HILL INC.									
Attn: NA			9B.	DATED (SEE ITEM 11)					
9191 S JAMAICA STREET									
Englewood CO 80112			104	MODIFICATION OF CONTRACT/OPDE	DNO				
				MODIFICATION OF CONTRACT/ORDER -W-11-011	R NO.				
			00	LO					
			10B.	DATED (SEE ITEM 13)					
CODE (b)(4)	FACILITY C	ODE	01	/05/2012					
	11. THIS	 ITEM ONLY APPLIES TO A	 Amendme	NTS OF SOLICITATIONS					
The above numbered solicitation is amended as	set forth in Item 14	. The hour and date specific	ied for red	eipt of Offers	xtended,  is	not extended.			
Offers must acknowledge receipt of this amendm Items 8 and 15, and returning separate letter or telegram which includes a refe THE PLACE DESIGNATED FOR THE RECEIPT virtue of this amendment you desire to change a to the solicitation and this amendment, and is rec	copies of the am rence to the solicita OF OFFERS PRIC n offer already subr	endment; (b) By acknowled tion and amendment numb DR TO THE HOUR AND DA nitted, such change may be	dging rece bers. FAIL ATE SPE e made by	ipt of this amendment on each copy of the URE OF YOUR ACKNOWLEDGEMENT T CIFIED MAY RESULT IN REJECTION OF	offer submitted TO BE RECEIV YOUR OFFER	; or (c) By ED AT . If by			
12. ACCOUNTING AND APPROPRIATION DATA	(If required)	Net	Inci	ease:	\$5,708.0	)2			
See Schedule									
CHECK ONE A. THIS CHANGE ORDER IS ISSU ORDER NO. IN ITEM 10A.	JED PURSUANT T	O: (Specify authority) THE	CHANGE	S SET FORTH IN ITEM 14 ARE MADE IN	N THE CONTRA	ACT			
appropriation date, etc.) SET For				IINISTRATIVE CHANGES (such as chang )F FAR 43.103(b). Y OF:	es in paying on	100,			
D. OTHER (Specify type of modific	•								
X   FAR 52.243-2 -Cha	nges -Cost	-Reimbursemen	ıt						
E. IMPORTANT: Contractor is n	ot, x is require	d to sign this document and	d return _		uing office.				
14. DESCRIPTION OF AMENDMENT/MODIFICATE DUNS Number: (b)(4) Contractor support for "Ma Equitable Economic Visions TOPO: John Foster The purpose of this modifi	aking Rede ing Toolki	velopment Worl t for Petrole	k for um Br	All: Sustainable Poo ownfield Sites on Tri	olicy an				
1. Accept the contractors	s revised to the age	cost estimate ncies change (	date order						
<ol> <li>Extend the period of pe</li></ol>					n full force and	effect.			
15A. NAME AND TITLE OF SIGNER (Type or print		5.5.5.000 III IOIII 5A 01 10A		AME AND TITLE OF CONTRACTING OF					
					, ,,	,			
15B. CONTRACTOR/OFFEROR		15C. DATE SIGNED		nryn Barton NITED STATES OF AMERICA		16C. DATE SIGNED			
(Signature of person authorized to sign)				(Signature of Contracting Officer)					
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 CONTINUATION SHEET
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 OF

 EP-W-11-011/0010/003
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NAME OF OFFEROR OR CONTRACTOR

CH2M HILL INC.

TEM NO.	SUPPLIES/SERVICES	QUANTITY (C)	UNIT	UNIT PRICE	AMOUNT
(A)	(B)	(C)	(ח)	(E)	(F)
	LIST OF CHANGES:				
	Reason for Modification : Change Order				
	Period Of Performance End Date changed from				
	27-JAN-13 to 28-FEB-13				
	Total Amount for this Modification: \$5,708.02				
	New Total Amount for this Version: \$112,817.37				
	New Total Amount for this Award: \$112,817.37				
	Obligated Amount for this Modification: \$5,708.02				
	New Total Obligated Amount for this Award:				
	\$112,817.37				
	Incremental Funded Amount changed: from				
	\$107,109.35 to \$112,817.37				
	CHANGES FOR LINE ITEM NUMBER: 1				
	Description changed to Contractor support for				
	"Making Redevelopment Work for All: Sustainable				
	Policy and Equitable Economic Visioning Toolkit for Petroleum Brownfield Sites on Tribal Lands."*				
	lor recroteding brownfilerd sites on fribat Lands. "				
	Estimated Cost: (b)(4)				
	Fixed Fee: (b)(4)				
	This project includes additional work request				
	through the TOPO change order memo dated				
	11/21/2012 and e-mail request to the contractor				
	dated 11/27/2012.				
	** Revised totals to include change order.				
	-				
	Total Amount changed				
	from \$107,109.35 to \$112,817.37				
	Obligated Amount for this modification: \$5,708.02 Incremental Funded Amount changed from				
	\$107,109.35 to \$112,817.37				
	CHANGES FOR DELIVERY LOCATION: HPOD				
	Amount changed from \$107,109.35 to \$112,817.37				
	Delivery Date changed from 01/27/2013 to				
	02/28/2013				
	NEW ACCOUNTING CODE ADDED:				
	Account code:				
	12-13-B-11W-301MA4-2505-1211W21087-001				
	Beginning FiscalYear 12				
	Ending Fiscal Year 13				
	Fund (Appropriation) B				
	Budget Organization 11W Amount: \$728.02				
	Continued				

 CONTINUATION SHEET
 REFERENCE NO. OF DOCUMENT BEING CONTINUED
 PAGE
 OF

 EP-W-11-011/0010/003
 3
 3

NAME OF OFFEROR OR CONTRACTOR

CH2M HILL INC. ITEM NO. SUPPLIES/SERVICES QUANTITY UNIT UNIT PRICE AMOUNT (C) (D) (E) (A) (B) (F) NEW ACCOUNTING CODE ADDED: Account code: 13-14-B-11W-301MA4-2505-1311W31011-001 Beginning FiscalYear 13 Ending Fiscal Year 14 Fund (Appropriation) B Budget Organization 11W Amount: \$4,980.00 Delivery: 02/28/2013 Delivery Location Code: HPOD HPOD US Environmental Protection Agency Ariel Rios Building 1200 Pennsylvania Avenue, N. W. Mail Code: 3803R Washington DC 20460 USA Payment: RTP Finance Center US Environmental Protection Agency RTP-Finance Center (D143-02) 109 TW Alexander Drive Durham NC 27711 Period of Performance: 01/05/2012 to 02/28/2013

AMENDMENT OF SOLICITATION/MO	DDIFICA	ATION OF C	ONTRACT		CONTRACT ID CODE	F	PAGE OF	PAGES				
2. AMENDMENT/MODIFICATION NO.		3. EFFECTIVE	DATE	4. REQ	UISITION/PURCHASE REQ. NO.	5. PRO	JECT NO	2 . (If applicable)				
004		See Bloo			Schedule			,				
6. ISSUED BY	ÇQDE	HPOD	CK 10C	7. ADN	MINISTERED BY (If other than Item 6)	CODE						
HPOD US Environmental Protect Headquarters Procurement Ariel Rios Building 1200 Pennsylvania Avenue	Ope:	Agency rations										
Washington DC 20460												
8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, State and ZIP Code)  CH2M HILL INC.  Attn: NA  9191 S JAMAICA STREET  Englewood CO 80112  CODE (b)(4) FACILITY CODE					(x) 9A. AMENDMENT OF SOLICITATION NO.  9B. DATED (SEE ITEM 11)  x 10A. MODIFICATION OF CONTRACT/ORDER NO. EP-W-11-011 0010							
CODE (b)(4)		EACILITY COL	)E	4	3. DATED (SEE ITEM 13)							
(0)(4)					1/05/2012 ENTS OF SOLICITATIONS							
Items 8 and 15, and returning separate letter or telegram which includes a r THE PLACE DESIGNATED FOR THE RECE virtue of this amendment you desire to chang to the solicitation and this amendment, and is 12. ACCOUNTING AND APPROPRIATION DA	cop eference IPT OF C e an offer received	ies of the amen to the solicitatio FFERS PRIOR already submit prior to the ope	dment; (b) By acknowle n and amendment numl TO THE HOUR AND D ted, such change may b	dging red bers. FAI DATE SPE be made b	on or as amended, by one of the following metreipt of this amendment on each copy of the officure OF YOUR ACKNOWLEDGEMENT TO ICIFIED MAY RESULT IN REJECTION OF YOur ytelegram or letter, provided each telegram or	er submi BE REC OUR OFF	tted; or (c EIVED AT ER. If by	) By -				
See Schedule												
					DDIFIES THE CONTRACT/ORDER NO. AS DES			14.				
	ONTRAC I FORTH	T/ORDER IS M IN ITEM 14, PU	ODIFIED TO REFLECT JRSUANT TO THE AUT	THE AD HORITY	ES SET FORTH IN ITEM 14 ARE MADE IN THE MINISTRATIVE CHANGES (such as changes of FAR 43.103(b).							
D. OTHER (Specify type of mod X Allocation of funds		,,	rity of FAR 16	.306 -	Cost-Plus-Fixed-Fee Contract	S.						
E. IMPORTANT: Contractor	is not,	is required t	o sign this document an	d return	copies to the issuing	office.						
14. DESCRIPTION OF AMENDMENT/MODIFICE DUNS Number: (b)(4)  Contractor support for " Equitable Economic Vision TOPO: John Foster The purpose of this modit cost to account for involve Estimated Cost: (b)(4)  Fixed Fee: (b)(4)  Delivery: 02/28/2013  Continued  Except as provided herein, all terms and condition  15A. NAME AND TITLE OF SIGNER (Type or page)	Makir ning ficai ice ‡	ng Redeve Toolkit iton is #16 date	elopment Wor for Petrole to shift fun d 3/15/2013.	ck for the A, as her	etofore changed, remains unchanged and in furnamental Contracting OFFICE	icy a al La fr s:	ands"					
15B. CONTRACTOR/OFFEROR			15C. DATE SIGNED		hryn Barton  NITED STATES OF AMERICA		160	C. DATE SIGNED				
(Signature of person authorized to sign	1)				(Signature of Contracting Officer)							

CONTINUATION SHEET	REFERENCE NO. OF DOCUMENT BEING CONTINUED			
	EP-W-11-011/0010/004	2	2	

NAME OF OFFEROR OR CONTRACTOR CH2M HILL INC.

EM NO.	SUPPLIES/SERVICES	QUANTITY		UNIT PRICE	AMOUNT
(A)	(B)	(C)	(D)	(E)	(F)
	Delivery Location Code: HPOD				
	HPOD				
	US Environmental Protection Agency				
	Ariel Rios Building				
	1200 Pennsylvania Avenue, N. W.				
	Mail Code: 3803R Washington DC 20460 USA				
	washington be 20460 USA				
	Payment:				
	RTP Finance Center				
	US Environmental Protection Agency				
	RTP-Finance Center (D143-02)				
	109 TW Alexander Drive				
	Durham NC 27711				
	Period of Performance: 01/05/2012 to 02/28/2013				
			1 1		

AMENDMENT OF SOLICITATION/MODIFI	CATION OF CO	NTRACT		CONTRACT ID CODE	F	PAGE OF	PAGES
2. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE D	)ATE   4.	. REQI	JISITION/PURCHASE REQ. NO.	5. PRO	JECT NO.	2 . (If applicable)
005	See Bloc	k 160 Se	ee s	Schedule			, ,,
6. ISSUED BY CODE	_		. ADM	INISTERED BY (If other than Item 6)	CODE	1	
HPOD US Environmental Protection Headquarters Procurement Op Ariel Rios Building 1200 Pennsylvania Avenue, N	Agency erations						
Washington DC 20460							
8. NAME AND ADDRESS OF CONTRACTOR (No., stre CH2M HILL INC. Attn: NA 9191 S JAMAICA STREET Englewood CO 80112	et, county, State and Z	(X)	9B. 10A EP 00	AMENDMENT OF SOLICITATION NO.  DATED (SEE ITEM 11)  MODIFICATION OF CONTRACT/ORDER N -W-11-011  10  DATED (SEE ITEM 13)	O.		
CODE (b)(4)	FACILITY CODE	:	0.1	./05/2012			
				ENTS OF SOLICITATIONS			
Offers must acknowledge receipt of this amendment Items 8 and 15, and returning consequence of the second separate letter or telegram which includes a referent THE PLACE DESIGNATED FOR THE RECEIPT Of virtue of this amendment you desire to change and to to the solicitation and this amendment, and is received.  12. ACCOUNTING AND APPROPRIATION DATA (If received the second	opies of the amendr be to the solicitation FOFFERS PRIOR T fer already submitted ed prior to the openi	nent; (b) By acknowledgin and amendment numbers O THE HOUR AND DATE d, such change may be m	ng rece s. FAIL E SPE nade by	ipt of this amendment on each copy of the off LURE OF YOUR ACKNOWLEDGEMENT TO CIFIED MAY RESULT IN REJECTION OF YO	fer submi BE REC OUR OFF	itted; or (c) EIVED AT ER. If by	Ву
See Schedule	equirea)						
	MODIFICATION OF	CONTRACTS/ORDERS.	IT MO	DIFIES THE CONTRACT/ORDER NO. AS DE	SCRIBE	D IN ITEM	14.
				ES SET FORTH IN ITEM 14 ARE MADE IN T			
B. THE ABOVE NUMBERED CONTR. appropriation date, etc.) SET FOR:  C. THIS SUPPLEMENTAL AGREEME				MINISTRATIVE CHANGES (such as changes OF FAR 43.103(b). TY OF:	in paying	g office,	
D. OTHER (Specify type of modification	n and authority)						
X CPFF shift under the aut	thority of FA	R 43.103(b)(1) -	ac	dministrative modification			
E. IMPORTANT: Contractor X is not.	is required to	sign this document and re	eturn _	O copies to the issuing	g office.		
14. DESCRIPTION OF AMENDMENT/MODIFICATION DUNS Number: (b)(4) Contractor support for "Mak Equitable Economic Visionin	ing Redeve	lopment Work	for	All: Sustainable Pol	icy a		
TOPO: John Foster The purpose of this modific cost to correct for the con remains unchanged.						m fee proved	
The current breakdown is as Estimated Cost: (b)(4)  Fixed Fee: (b)(4)  Continued  Except as provided herein, all terms and conditions of 15A. NAME AND TITLE OF SIGNER (Type or print)				tofore changed, remains unchanged and in fu AME_AND TITLE OF CONTRACTING OFFIG			
			Katl	nryn Barton			
15B. CONTRACTOR/OFFEROR	1			NITED STATES OF AMERICA		160	C. DATE SIGNED
(Signature of person authorized to sign)				(Signature of Contracting Officer)			

 CONTINUATION SHEET
 REFERENCE NO. OF DOCUMENT BEING CONTINUED
 PAGE
 OF

 EP-W-11-011/0010/005
 2
 2

NAME OF OFFEROR OR CONTRACTOR

CH2M HILL INC.

EM NO.	SUPPLIES/SERVICES	QUANTITY		UNIT PRICE	AMOUNT
A)	(B)	(C)	(D)	(E)	(F)
	LIST OF CHANGES:				
	CHANGES FOR LINE ITEM NUMBER: 1				
	Description changed to:				
	Contractor support for "Making Redevelopment				
	Work for All: Sustainable Policy and Equitable Economic Visioning Toolkit for Petroleum				
	Brownfield Sites on Tribal Lands."				
	(This project includes additional work request				
	through the TOPO change order memo dated				
	11/21/2012 and e-mail request to the contractor				
	dated 11/27/2012.)				
	Breakdown as of MOD 4:				
	breakdown as or MoD 4:				
	Estimated Cost: (b)(4)				
	Fixed Fee: (b)(4)				
	(h)//)				
	New Current Breakdown (MOD 5): ((b)(4) shifted				
	from fee to cost)				
	Estimated Cost: (b)(4)				
	Fixed Fee: (b)(4)				
	Delivery: 02/28/2013				
	Delivery Location Code: HPOD				
	HPOD				
	US Environmental Protection Agency Ariel Rios Building				
	1200 Pennsylvania Avenue, N. W.				
	Mail Code: 3803R				
	Washington DC 20460 USA				
	Pa wash.				
	Payment: RTP Finance Center				
	US Environmental Protection Agency				
	RTP-Finance Center (D143-02)				
	109 TW Alexander Drive				
	Durham NC 27711				
	Period of Performance: 01/05/2012 to 02/28/2013				
		1			